



DEPARTMENT OF THE ARMY  
HEADQUARTERS, U.S. ARMY ARMOR CENTER AND FORT KNOX  
FORT KNOX KENTUCKY 40121-5000

ATZK-GC (215)

29 November 1999

MEMORANDUM FOR

Commanders, All Units Reporting Directly to This Headquarters  
Commanders, Fort Knox Partners in Excellence  
Directors and Chiefs, Staff Offices/Departments, This Headquarters

SUBJECT: Thunderbolt Six Policy Memo No. 37-21 – Single Soldier Quality of Life Policy

1. Reference Fort Knox Regulation 210-51, 26 July 1999, Single Soldiers Quarters Policy.
2. We continue to make great strides in improving the "Quality of Life" for our single soldiers. Our efforts have been, and will continue to be, focused on equal treatment of soldiers regardless of marital status.
3. Our soldiers deserve the highest "Quality of Life" that we can provide – it is a direct leadership responsibility. All levels of the chain of command are charged with creating and emphasizing a healthy, values-laden environment. I expect leaders to be decisively engaged within the barracks and personally involved with programs and activities to ensure the discipline and safety of our soldiers. First line leaders will check their soldier's rooms and living conditions at least weekly. Senior leaders will check soldier's rooms and common areas. Officers and NCOs must check on their soldiers regularly, especially after normal duty hours or on nonduty days.
4. Fort Knox Regulation 210-51, 26 July 1999, Single Soldier Quarters Policy, establishes standards, policies, procedures and responsibilities for implementing our single soldiers quarters program. The first Colonel in the chain of command responsible for a set of soldier quarters will institute SSQ monitors (Charge of Quarters) whenever required to improve single soldier quality of life standards.
5. Our soldiers are our most valuable resource. If we expect to retain and recruit our team, we must remain steadfast to ensure that single soldier quality of life is maintained as a top priority. I challenge each of you to make a difference in this area.

B. B. BELL  
Major General, USA  
Commanding

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